

Configuring new business models for circular economy through product-service systems

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Supplementary Materials A

Table S1: cases for the Furniture sector embedded in the CE-Driven Business Model Configurator. Legend for sources: 1- Ellen Macarthur Foundation [1]; 2 – Knowledge Hub [2]; 3 - Official reports funded by the Nordic Council of Ministers; 4 – Academic works [3,4]; 5 - Snowballing and companies websites

Code	Case company	Sources
CF01	Auping	1
CF02	Biofurniture	1
CF03	Brabantia	1
CF04	Casamania	1
CF05	Cirkel	1
CF06	COCO-MAT	1
CF07	Data city	5
CF08	Desko	1
CF09	Desso	1
CF10	DSM Niaga® Technology	1
CF11	Emblem furniture	5
CF12	Emeco	1
CF13	Furnishare	2
CF14	GH Form	3
CF15	Gispen	1; 4
CF16	IKEA	5
CF17	Interface - Fishing nets	1
CF18	Interface - Evergreen lease (discontinued)	1
CF19	Kaiyo	5
CF20	Lithuanian designer Mindaugas Zillions	2
CF21	Martela	3
CF22	Opendesk	1

CF23	Orangebox and Premier Sustaiain (joint venture)	1
CF24	Re-Worked by Adam Fairweather	1
CF25	Rype office	2
CF26	ShareDesk	1
CF27	Steelcase 1	2
CF28	Steelcase 2	2
CF29	Steelcase 3	2
CF30	Steelcase 4	2
CF31	Studio Bernardita Marambio	1
CF32	Studio Tjeerd Veenhoven	1
CF33	Valpas	5
CF34	Vitsøe	4
CF35	Zuo	5

Supplementary Materials B

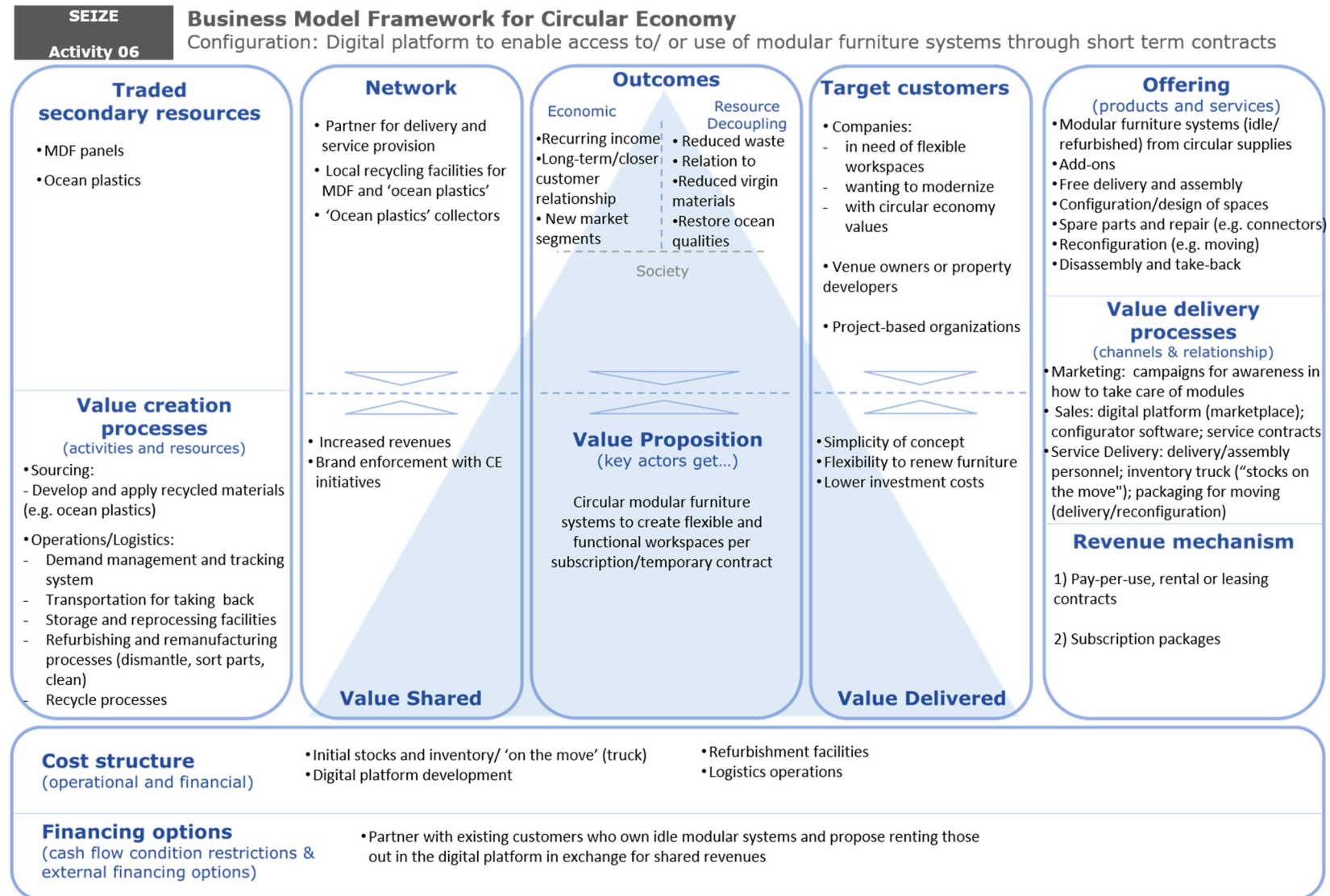


Figure S1: CE-oriented PSS BM concept for Ope (adapted from Biloslavo et al. [5], Kraaijenhagen et al. [6] and Osterwalder and Pigneur [7]).

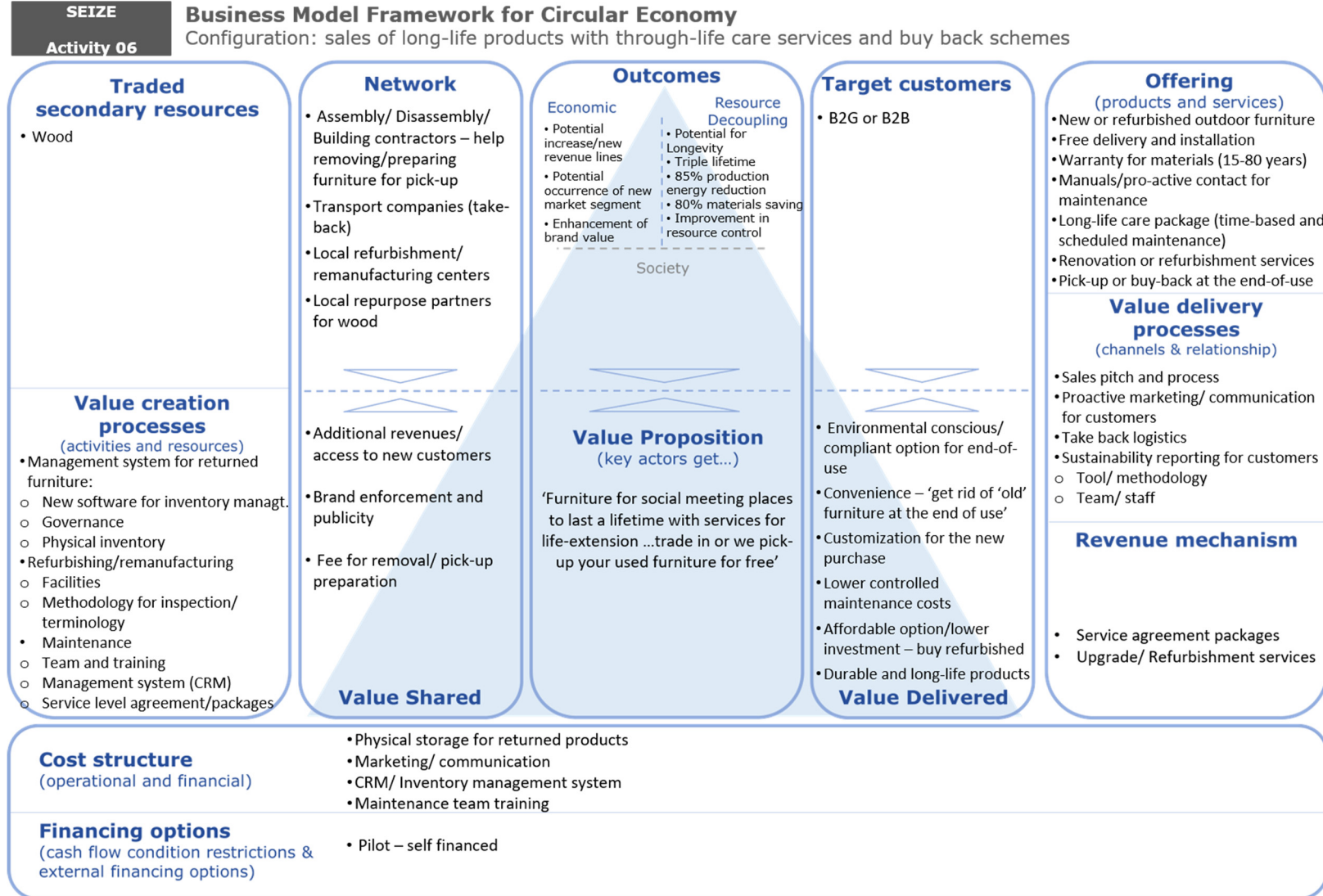


Figure S2: CE-oriented PSS BM concept for Vestre, configuration 1 (adapted from Biloslavo et al. [5], Kraaijenhagen et al. [37] and Osterwalder and Pigneur [38]).

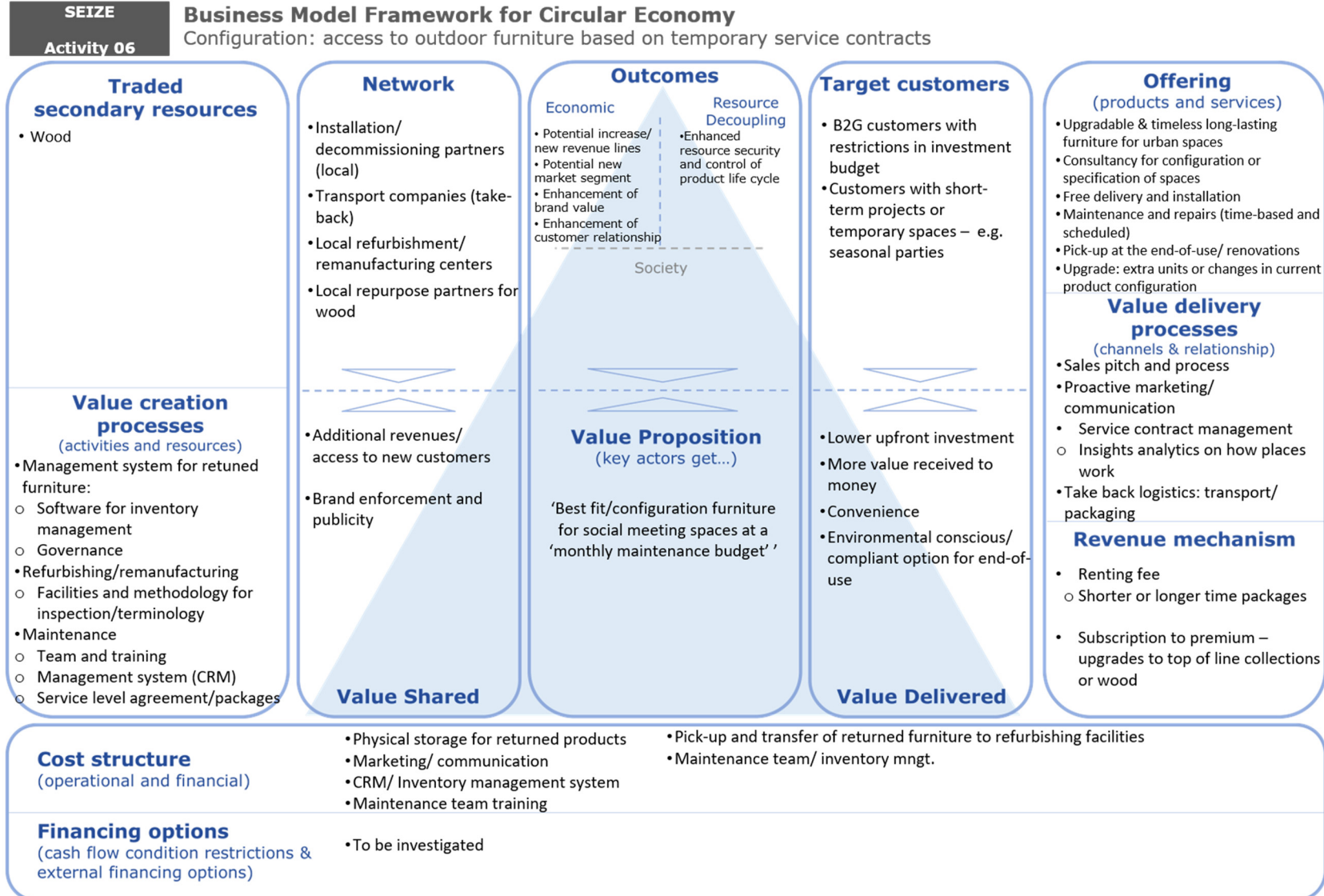


Figure S3: CE-oriented PSS BM concept for Vestre, configuration 2 (adapted from Biloslavo et al. [5], Kraaijenhagen et al. [37] and Osterwalder and Pigneur [38]).

References

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