



Case Report

An Analysis of Operational Efficiencies in the Waste-to-Energy (WTE) Plants of Kaohsiung Municipality (Taiwan)

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Abstract: As the second-largest city in Taiwan, the Kaohsiung municipality has faced serious environmental loadings in recent decades. Among them, waste management is a key issue because of large amount of urban and industrial waste produced daily. In this regard, waste-to-energy (WTE) systems adopting the best available control technology for air pollution is a win-win approach because it also generates electricity to mitigate the dependence on imported fossil fuels and the greenhouse gas emissions incidentally. In this work, the updated status of municipal solid waste (MSW) and WTE plants in Kaohsiung were analyzed to get the crux based on the official database. Using the operational data on the WTE plants over recent years (2003–2018), the analysis of operational efficiencies for the four WTE plants in Kaohsiung was addressed in the paper. It showed that their operational efficiencies, ranging from 0.287 to 0.568 kW-h/kg, indicated an approximate "bathtub curve" pattern. In addition, analyzing the project for revamping the Gangshan WTE plant showed a significant progress in operational efficiencies with a significant increase from 0.506 kW-h/kg in 2016 to 0.587 kW-h/kg in 2018. Finally, some recommendations on technological measures and regulatory incentives for upgrading the operational efficiencies of existing WTE plants were addressed in the work.

Keywords: urban waste management; waste-to-energy; operational efficiency; revamping project

1. Introduction

1.1. Brief Description of Kaohsiung Municipality

Taiwan, geographically located in the southeastern rim of Asia, faces the Pacific Ocean in the east and the Taiwan Strait in the west. This subtropical island country has a high population density (about 606 people/km²) based on its total area of ca. 36,000 km² and approximately 23.6 million people by the end of 2018. To upgrade the administrative effectiveness, the Kaohsiung city merged with the Kaohsiung Country to form a larger special municipality on Dec. 25, 2010. As the second-largest city of this island country, the Kaohsiung municipality (hereinafter referred to as Kaohsiung) is in southern Taiwan, thus having a warm climate with mean temperatures between 20 and 29 °C. It is one of six special municipalities, which were officially authorized by the Taiwan government. In brief, the features of this municipality at the end of 2018 are as follows:

- Population: Approx. 2.8 million
- Area: 2948 km² (Urban area: 363 km²)
- No. of district: 38
- Electricity consumption
- Residence/commercial sectors: 7,182,654 MW-h

Resources 2019, 8, 125 2 of 13

- Non-residence/commercial (industrial) sector: 23,772,151 MW-h
- Total: 30,954,805 MW-h
- Co-ordinates: 120°10′29″~121°02′55″ East longitude/22°28′32″~23°28′17″ North latitude

1.2. Waste-to-Energy (WTE) Plants in Kaohsiung

Kaohsiung has been an industrial city for a long time, known for steel-making, shipbuilding, petrochemical complex, and other processing, and high-tech industries. With rapid industrialization and economic development since the late 1970s, increasing environmental loadings have already led to serious environmental scenarios as a result of illegal dumping and non-sanitary landfilling by industrial waste and municipal solid waste (MSW). Therefore, the central governed authority (i.e., Environmental Protection Administrations, EPA) jointed with local governments to promulgate an integrated waste management system and granted constructing waste incineration plants during the late 1990s [1]. Up to now, 4 large-scale MSW/non-hazardous industrial waste (NHIW) incineration plants in Kaohsiung were operated to generate electricity by the combined heat and power (CHP) system. It should be noted that this municipality has the most large-scale incinerators in Taiwan, accounting for one sixth (4/24). Regarding these waste-to-energy (WTE) plants, their total design capacities and installed power generation capacities amount to 5400 metric tons (MT) per day and 135 megawatts (MW), respectively. Table 1 summarizes the information about the four WTE plants in Kaohsiung [2,3].

T(WTE Plant							
Item	Renwu	Gangshan	Central District	Southern District				
Area (ha)	12.93	7.24	4.50	14.87				
Operation started	Dec. 1, 2000	Jul. 19, 2001	Sep. 1 1999	Jan. 20, 2000				
Operation mode	Private-operate	Private-operate	State-operate	State-operate				
Design capacity (MT/day)	1350	1350	900	1800				
Design power generated (MW)	36.5	38.0	25.5	45.0				
Design heating value (kcal/kg) ³	2400	2500	1900	2500				
Furnace number	3	3	3	4				
Incinerator type	Martin (Germany)	Takuma (Japan)	DBA (Germany)	Martin (Germany)				
Waste type incinerated	MSW/NHIW ²	MSW/NHIW	MSW	MSW/NHIW				

Table 1. Summary of four WTE plants in Kaohsiung. ¹

1.3. Status of Renewable Energy in Taiwan

Based on the definition of biomass energy by the governing law "Renewable Energy Development Act" passed in 2009 [4], biomass energy refers to the energy generated by direct use or treatment of agricultural/forestry residues, biogas, and domestic organic waste. Herein, domestic organic waste could include domestic general waste (i.e., MSW) and general industrial waste (i.e., NHIW) without synthetic plastics/rubbers incinerated due to reuse and recycling. According to official statistics in 2017 [5], the imported energy in Taiwan accounted for 143.6 million kiloliters of oil equivalent (KLOEs), or 97.98% of total energy supply. In other words, the indigenous energy, mostly from renewable energy (about 90%), only contributed to 2.02% of total energy supply, or 3.0 million KLOEs. By classifying them with the forms of renewable energy, their contributions are given below: hydro power 0.36%, solar photovoltaic (PV) and wind power 0.22%, solar thermal heat 0.08%, and WTE 1.15%. It showed that the largest proportion of renewable energy supply in Taiwan was from biomass energy [5]. In fact, the combustible proportions in the MSW and general industrial waste was almost entirely incinerated at special WTE plants, which further generated electricity via CHP system without district heating and cooling (DHC) [6]. As compared to the burning of fossil fuels (i.e., coal) in the traditional power plants, the benefits of WTE plants can be connected with lower emissions of air pollutants, including greenhouse gases (GHG) and ambient air pollutants (i.e., particulate, sulfur

 $^{^{1}}$ Sources [2,3]. 2 MSW: municipal solid waste; NHIW: non-hazardous industrial waste. 3 Energy unit conversion: 1 kcal = 4 .185 kJ.

Resources 2019, 8, 125 3 of 13

oxides) [7,8]. More importantly, the WTE system, adopting the best available control technology for toxic air pollutants (e.g., dioxins and mercury), has been identified as a mature and simple technology in comparison with other waste management methods [9].

1.4. Objectives of This Paper

As mentioned above, Taiwan is a country with a serious lack of natural resources, actively pursuing a low-carbon society with industrial development of renewable and green energy since 2000 [10]. In addition, the WTE plant is economically feasible with medium payback period and high net present value mainly due to the significant gains from sales of electricity in some Asian countries such as Thailand [11], Malaysia [12], and China [13]. To reduce GHG emissions effectively, the Kaohsiung city government is now promulgating an ordinance for collecting a climate change adaption fee from mass GHG emission industries. The local government also encouraged an integrated waste management (IWM) system for upgrading the operational efficiencies of WTE plants because they faced getting old and reducing energy efficiency after over 15 years of operation, as shown in Table 1. On the other hand, for the purposes of resolving the problem of general (non-hazardous) industrial waste treatment caused by lack of appropriate incineration facilities, the combustible portion of general industrial waste can be permitted by local governments to incinerate MSW since 2000 [8]. In the literature, a minority of the research has revealed the operational efficiency for power generation in the WTE plant. In the studies by Tsai [8] and Chen et al. [14], it showed that the energy efficiencies of MSW incineration plants in Taiwan were relatively low in recent years. Herein, the energy efficiency was defined as the ratio of electricity generation (output) to the waste incinerated (input). Grosso et al. [15] and Perkoulidis et al. [16] adopted the R1 formula to evaluate the efficiency of energy recovery from waste in European countries. Takaoka et al. [17] investigated the power generation efficiencies of WTE plants in Japan, showing a possibility of more than 20% with capacity of 300 tons/day, but the present efficiency is only 12%. However, until recently, the analysis of operational efficiency for WTE plants using the operations research approach was less discussed in the literature. Therefore, the objectives of this paper were to update the status of MSW and WTE plants in Kaohsiung. Using the operational data on the WTE plants, the preliminary analysis of operational efficiencies for the four WTE plants using the "bathtub" theory was addressed in the paper. Finally, an engineering project for upgrading the operational efficiency for one of the WTE plants was briefly presented to gain the significant improvements in the operation efficiency between the years 2016 and 2018.

2. Statistical Data and Methods

Figure 1 depicts a descriptive flowchart for the major steps of the proposed methodology in this work. To update the status of WTE plants and further analyze its carbon reduction benefit and operational efficiency in Kaohsiung, the main aim of this work was to present the variations of MSW generation, composition, treatment, and the operational status of WTE plants in recent years. The statistical data and methods adopted by this work were briefly summarized below.

- Activities of waste management and WTE plant (energy sector) The updated data on the statistics
 and status of waste management and WTE plants in Kaohsiung were obtained from the official
 statistical database [18], which was compiled by the EPA.
- Preliminary benefit analysis of WTE plant The author analyzed the preliminary GHG mitigation benefits of WTP in Kaohsiung, which were based on the Tier 2 method developed by the Intergovernmental Panel on Climate Change (IPCC) [19]. In this method, the regional activity data and the GHG mitigation/emission factors were revealed by the official statistical database and the Taiwan Power Company (one of the state-owned companies), respectively [18,20].
- Regulatory and technological measures for upgrading the operational efficiency of WTE plant The information about the regulatory and technological measures of upgrading the operational

Resources 2019, 8, 125 4 of 13

efficiency of WTE plant was accessed on the official websites (including the EPA [18] and the Ministry of Economic Affairs (MOEA) [5]), and the engineering consultant company [21].

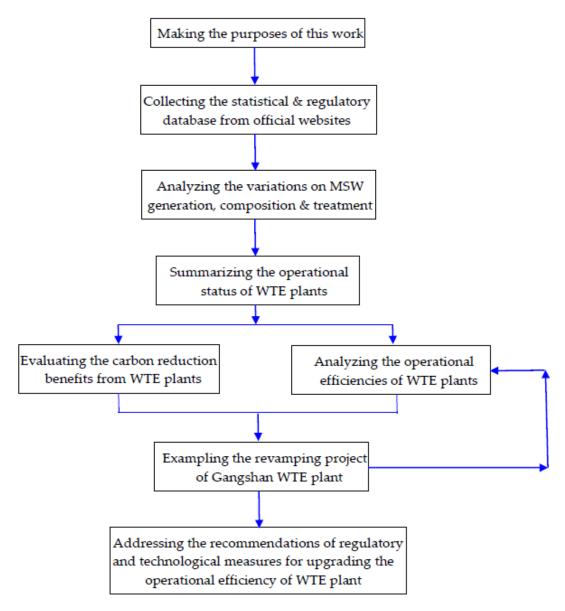


Figure 1. A flowchart for the major steps of the proposed methodology in this work.

3. Results and Discussion

3.1. Generation and Compositions of MSW in Kaohsiung

According to the Waste Management Act (known as the Waste Disposal Act", recently revised on June 14, 2017) in Taiwan [22], waste is basically defined as any movable solid or liquid substance or object which is discarded because it is of no economic or market value. Furthermore, waste is divided into general waste and industrial waste. The former is closely associated with urban waste or MSW, but it also includes waste generated from non-processing (or service) activities in the industrial and commercial sectors. The latter includes general (non-hazardous) industrial waste and hazardous industrial waste. On the other hand, general waste can be categorized into recycled general waste (including bulk waste, food waste, and recyclable waste), hazardous general waste, and other general waste. Table 2 lists the statistics on the generation amount of MSW and its treatment in Kaohsiung

Resources 2019, 8, 125 5 of 13

in recent years (2012–2017) [18]. It showed that the variation trend was stable in connection with population and economic growth stagnation, and waste reduction and recycling promotion in the past two decades. In parallel, the volume of MSW generated per capita per day indicated about a 7% reduction rate during this period, declining from 0.982 in 2012 to 0.911 kg/capita-day in 2017. The data on the MSW generated per capita per day in Kaohsiung were relatively large when compared with those in Taiwan (i.e., 0.869 and 0.915 kg/capita-day in 2012 and 2017, respectively) [18]. Under the MSW recycling promotion by the EPA, Kaohsiung has reached a recycling rate of 57.05% in 2017, a slight improvement from 49.67% in 2012 (seen in Figure 2). By contrast, the waste incineration rate indicated a decreasing trend from 48.47% in 2012 to 42.04% in 2017.

		MSW	T	Sanitary	<u> </u>			
Year	Bulk Waste	Food Waste ²	od Waste ² Recyclable Waste ³		Incineration	Landfill	Sum	
2012	5362	80,522	408,128	494,012	482,137	18,534	994,684	
2013	7211	90,809	404,315	502,335	439,049	12,203	953,586	
2014	8692	95,824	410,115	514,631	415,244	12,112	941,987	
2015	4187	95,775	415,291	515,253	399,421	9324	923,999	
2016	4698	88,745	406,667	500,110	389,254	8343	897,707	
2017	3540	89,536	435,677	528,753	389,658	8438	926,848	

¹ Source [18]; unit: metric ton. ² For composting and pig feed. ³ Including, paper, plastics, metals, and so on.

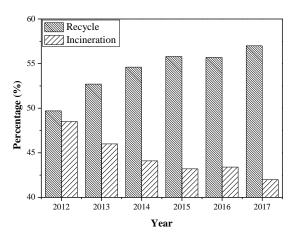


Figure 2. The variations on MSW management in Kaohsiung during the period of 2012–2017.

The compositions of MSW are related to the urbanization, city size, population density, and living standard. In Kaohsiung, the physical compositions (combustibles and incombustibles) during the years 2012–2017 are listed in Table 3 [18]. The average proportions of combustibles and incombustibles (composed by iron, non-iron metals, glasses, ceramics, and other inert materials) accounted for about 98 wt. % and 2 wt. %, respectively. The compositions of combustibles on the wet basis included paper (28.67-40.80%), textiles (2.19-3.50%), garden/trimmings (0.85-3.97%), food waste (32.16–52.09%), plastics (12.39–20.16%), and leather/rubber (0.07–1.00%). As classified by the analysis, Table 4 further lists the average compositions of MSW in Kaohsiung during the same years [18]. It showed that the variation on the proximate compositions (i.e., moisture, ash, and combustibles) during this period was not great. On an average, the percentages of moisture, ash, and combustibles were 52.6, 5.6, and 41.9 wt. %, respectively. Regarding the energy potential of MSW in Kaohsiung during recent years, Table 4 also listed some chemical properties, including elemental analysis and calorific value analyses [18]. Herein, the elemental analysis meant that compositions, including carbon (C), hydrogen (H), oxygen (O), nitrogen (N) sulfur (S), and chlorine (Cl). The calorific value analyses included the measurements of lower heating value (LHV) and higher heating value (HHV). The main difference between LHV and HHV is heat recovery from the latent heat of vaporization of water during the combustion. The data in Table 4 shows the typical values of MSW [18]; that is, C 22.64

Resources 2019, 8, 125 6 of 13

wt. %, H 3.39 wt. %, O 14.95 wt. %, N 0.62 wt. %, S 0.11 wt. % and Cl 0.17 wt. % on average. More significantly, the data on the combustible components in MSW were consistent with their calorific values. For instance, the percentages of combustibles in 2014 and 2016 were 49.51 and 32.07 wt. %, thus resulting in the consistent data of lower heating value (LHV) on 9.57 and 6.22 MJ/kg, respectively. Similarly, the higher energy contents of paper and plastics will give a significant influence on the overall calorific value of MSW [23]. Therefore, the MSW in 2014 contained higher contents of paper and plastics (58.95 wt. %, listed in Table 3) as compared to those of MSW in 2016 (41.06 wt. %). On the other hand, the high proportions of food waste (32–52 wt. %, seen in Table 3) will result in incineration difficulties due to high moisture content and low calorific value if it was fed into WTE plants without pre-separation or recycling.

		Combustibles (wt. %, Wet Basis)										
Year	Papers	Textiles	Garden Trimmings	Food Waste	Plastics	Leather and Rubber	Others	Incombustibles ² (wt. %)				
2012	37.18	2.44	3.97	36.88	17.26	0.45	0.20	1.62				
2013	35.61	3.50	2.55	34.66	20.16	1.00	0.09	2.45				
2014	40.80	2.40	2.82	32.16	18.15	0.74	0.06	2.88				
2015	36.84	2.49	1.24	41.67	15.78	0.07	0.42	1.49				
2016	28.67	2.19	0.85	52.09	12.39	0.15	1.49	2.20				
2017	36 55	3.02	1 22	30 10	16.74	0.10	0.83	2 16				

Table 3. Physical compositions of municipal solid waste (MSW) in Kaohsiung. ¹

¹ Source [18]. ² Including iron, non-iron metals, glass, and other incombustibles.

Table 4. Chemical com	positions and calorific	values of municipal so	olid waste (MSW) i	n Kaohsiung. ¹

Year Carb			Comb	ustibles (wt	Moisture	Ash	LHV ²	HHV ³			
	Carbon	Hydrogen	Oxygen	Nitrogen	Sulfur	Chlorine	Total	(wt. %)	(wt. %)	(MJ/kg)	(MJ/kg)
2012	20.63	2.04	15.90	0.99	0.09	0.32	40.27	54.76	4.97	6.96	8.80
2013	26.02	6.03	14.11	0.80	0.08	0.29	47.31	46.85	5.84	8.46	11.00
2014	25.71	3.10	19.77	0.76	0.02	0.17	49.51	44.78	5.71	9.57	11.39
2015	22.01	2.86	14.31	0.34	0.15	0.04	39.71	55.14	5.16	7.67	9.70
2016	17.89	2.63	10.81	0.46	0.14	0.14	32.07	61.90	6.04	6.22	8.37
2017	23.61	3.65	14.77	0.34	0.15	0.08	42.60	51.34	6.07	8.96	11.08

¹ Source [18]. ² Lower heating value (wet basis). ³ Higher heating value (wet basis).

3.2. Operational Status of WTE Plants in Kaohsiung

In the 1980s, urban waste management in Taiwan focused on sanitary landfills because this option was cost-effective (partly recovered from income by installing landfill gas-to-power systems) and was easy to implement in a short period. However, it could encounter some drawbacks, including secondary pollution problems (i.e., water/air pollution, and soil contamination) and limited land resources [24,25]. Therefore, most people in Taiwan objected to landfills because of the nuisance issues and environmental concerns. In the early 1990s, the Taiwan government subsidized local governments for the construction of large-scale MSW incineration (i.e., WTE) plants to resolve large amounts of urban waste produced. Although WTE plants also produced environmental concerns (especially in toxic air pollutants), this waste treatment option can manage mass MSW and recover energy (electricity) from CHP systems. Meanwhile, central and local governments have promoted resource recycling and zero-waste policies by compulsion under waste management regulation systems [26,27]. Under the background of waste management evolution, the Kaohsiung city government began to build WTE plants in the mid-1990s. As described in Table 1, there are four WTE plants in Kaohsiung, which are named Renwu, Gangshan, Central District, and Southern District WTE plants.

Table 5 listed the operational status of four WTE plants in recent years (2016–2018) [18]. According to the data in 2018, the total amount of power sold to the Taiwan Power Co. (the only state-owned power enterprise in Taiwan) accounted for 545,379 MW-h, which contributed to about 1.8% of total electricity consumption in Kaohsiung (i.e., 30,954 GW-h). It can be obviously seen that the operational

Resources 2019, 8, 125 7 of 13

performance of Central District WTE plant (the first MSW incineration plant in Kaohsiung) was lower than the other three WTE plants based on the percentage of power sold and operation hour. This could be attributed to the waste type fed (only for general waste, lower calorific value) and the core facilities being older. On the other hand, the Gangshan WTE plant indicated a significant reduction in its operational performance in 2017. As a successful case study, the next section will describe a revamping project for upgrading the operational efficiency of Gangshan WTE plant [21].

	-	-				-			Ü	-			
Item		Renwu			Gangshan			Central District			Southern District		
нет	2016	2017	2018	2016	2017	2018	2016	2017	2018	2016	2017	2018	
Bottom ash generated (MT)	73,659	73,659	82,370	34,952	34,952	59,762	25,992	25,992	23,388	62,344	62,344	58,659	
Fly ash generated (MT)	21,883	21,883	21,007	14,800	14,800	20,157	11,487	11,487	9443	26,662	26,662	24,724	
Power generated (MW-h)	252,167	252,167	248,364	120,868	120,868	196,255	70,203	70,203	59,17	188,58	188,585	200,052	
Power sold (MW-h)	204,420	204,420	200,802	83,581	83,581	151,648	46,064	46,064	39.890	141,049	141,049	153,039	
Power-sold percentage (%)	81.07	81.07	80.85	69.15	69.15	77.27	65.62	65.62	67.41	74.79	74.79	76.50	
Power-sold income (NT\$ × 10 ⁶)	363	363	378	139	139	292	90	90	68	229	229	278	
Operation hour (hr)	23,220	23,641	23,297	21,735	18,665	22,940	18,682	20,160	16,237	21,950	21,938	23,203	

Table 5. Operational performance of four WTE plants in Kaohsiung during the years 2016–2018. ¹

7615

3340

7670

6120

10,043

13.186

13.102

11.837

Based on the above-mentioned performance of four WTE plants in Kaohsiung, the Tier 2 method developed by the IPCC was further used to estimate the equivalent CO_2 emission mitigation from the WTE systems for electricity generation [19]. Using the updated data on the total amount of power sold in 2018 (i.e., 545,379 MW-h) and the average default value 0.55 kg CO_2 /kW-h [20], the equivalent mitigation of CO_2 (Gg) was thus estimated below:

Equivalent CO₂ mitigation: 545,379 MW-h \times 0.55 kg CO₂/kW-h \times 10³ kW-h/MW-h \times 10⁻⁶ Gg·kg⁻¹ \approx 300 Gg CO₂.

In addition, the total amount of waste-to-power sold in 2018 (i.e., 545,379 MW-h) for four WTE plants can supply equivalently to 83,430 households based on an average 6537 kW-h electricity consumption per year [28].

3.3. Analysis of Operational Efficiencies of WTE Plants in Kaohsiung

2983

4617

Shut-down

hour (hr)

3232

2639

According to the Waste Framework Directive in Europe, which came into force on December 12th 2018, the most commonly used method was to be based on the ratio of total electricity generation to total energy input (derived from the calorific values of incinerated waste and auxiliary fuel added) [8,14]. However, it is difficult to obtain actual energy input, mainly due to the fluctuated characteristics of the incinerated waste fed. In this work, the author adopted an alternative criterion due to its difficulty in calculating them and making a comparison. The criterion can be simply presented as follows:

¹ Source [18].

Resources 2019, 8, 125 8 of 13

where OE is defined as the operational efficiency of WTE plant, P represents the total electricity generation, W is the quantity of waste incinerated. Table 6 lists the operational efficiencies of four WTE plants in Kaohsiung during the years 2002–2018. As seen in Table 6, there were four important features concerning the aspects of WTE plants, which were addressed as follows:

- On average, the order for the Operational efficiency (OE) values of four WTE plants during the years 2003–2018 were given below: Central District, Southern District, Gangshan, and Renwu WTE plant, corresponding to 0.287, 0.465, 0.542, and 0.568 kW-h/kg, respectively. In brief, the overall power generation rate was calculated to be about 0.5 kW-h/kg, showing that the results were similar to those reported in a typical WTE plant ranging from 0.3 to 0.7 kW-h/kg [23,29].
- Although the operational efficiencies for these WTE plants rely on the plant scale, steam parameters, steam use efficiency, and MSW characterization (e.g., calorific value), they were consistent with their operational performance including operation hour and power-sold percentage (Table 5). To upgrade the performance of WTE plant, some biological residues (e.g., food-processing sewage sludge) can be fed to be co-incinerated with MSW because they contained lots of biological components [30].
- Due to the waste type fed (only for general waste) and the core facilities being older, the operational efficiency of Central District WTE plant (the first MSW incineration plant in Kaohsiung) ranked last.
- The OE values of WTE plants indicated an approximate "bathtub curve" pattern (seen in Figure 3 for the Gangshan WTE plant), which was widely used in the reliability analysis [31]. In the "bathtub curve" theory, the hazard profile of a system or facility (or product) may comprise three periods. In the first part (early failure), it indicates a decreasing failure rate due to the improper design, installation errors, unfamiliar operations, and unstable system integration. The failure rate is relatively high, but rapidly declines as the defects and errors are corrected, discarded, or identified. In the second part (random failure), the failure rate is relatively low and maintains stability. The period of this stage depends on the system/product complexity, operation time, and maintenance frequency. In the third part (wear-out failure), the system/product starts facing its lifetime when the failure rate inevitably increases due to aging and wearing-out. Similarly, the operational efficiency of a commercial WTE plant in early life is relatively high, but will gradually decline due to the mechanical behaviors in the mass-burning incineration plant. With the operation and maintenance (O&M) experiences accumulated, the operational efficiency could be maintained at a slowly decreasing trend for a period of time. Eventually, the WTE plant must be stopped operating for revamping. During the revamping project, it included main equipment (e.g., heat exchange tubes in the boilers) upgrading and O&M improvement. As listed in Table 6, the OE values of WTE plants during the years 2016-2018 indicated an upward trend due to the revamping projects described in the next section.

Table 6. Analysis of operational efficiencies of four WTE plants in Kaohsiung during the years 2003–2018. ¹.

	Renwu				Gangshan			Central Distr	ict	Southern District		
Year	P ² (MW-h)	W ³ (MT)	OE ⁴ (kW-h/kg)	P (MW-h)	W (MT)	OE ⁴ (kW-h/kg)	P (MW-h)	W (MT)	OE ⁴ (kW-h/kg)	P (MW-h)	W (MT)	OE ⁴ (kW-h/kg)
2003	182,830	338,023	0.541	204,286	366,980	0.557	78,148	245,923	0.321	192,737	390,853	0.493
2004	230,417	388,599	0.593	184,212	330,881	0.557	57,104	242,063	0.236	237,043	453,593	0.523
2005	217,143	367,572	0.591	186,497	335,542	0.556	88,435	241,812	0.366	221,907	448,080	0.495
2006	215,311	380,822	0.565	161,981	273,450	0.592	81,572	220,307	0.370	184,037	367,154	0.501
2007	233,786	422,434	0.553	166,487	307,171	0.542	68,617	215,197	0.319	167,153	369,294	0.453
2008	207,232	378,263	0.548	157,734	301,236	0.524	69,331	205,197	0.338	145,704	323,197	0.451
2009	182,946	349,248	0.524	162,161	300,474	0.540	67,193	203,473	0.330	119,558	297,373	0.402
2010	244,507	441,411	0.554	175,749	307,783	0.571	9474	96,669	0.098	153,592	373,227	0.412
2011	238,520	443,461	0.538	171,632	327,320	0.524	39,191	158,602	0.247	151,709	343,000	0.442
2012	234,038	434,467	0.539	179,161	346,538	0.517	56,673	177,793	0.319	149,427	348,476	0.429
2013	220,241	391,344	0.563	162,330	314,713	0.516	44,411	178,042	0.249	166,415	405,396	0.410
2014	249,593	425,680	0.586	157,508	295,494	0.527	59,408	196,790	0.302	163,994	367,981	0.446
2015	250,237	424,347	0.590	170,132	322,822	0.527	46,300	202,816	0.228	195,290	430,310	0.454
2016	243,776	421,507	0.578	143,972	284,293	0.506	51,821	213,473	0.243	178,085	374,989	0.475
2017	252,167	420,963	0.599	120,868	225,867	0.535	70,203	224,688	0.312	188,585	364,932	0.517
2018	248,364	398,870	0.623	196,255	334,157	0.587	59,172	188,568	0.314	200,052	377,135	0.530

¹ Source [18]. ² Total electricity generated. ³ Total amount of waste incinerated. ⁴ Operational efficiency (OE) was based on the ratio of total generated electricity to total incinerated waste.

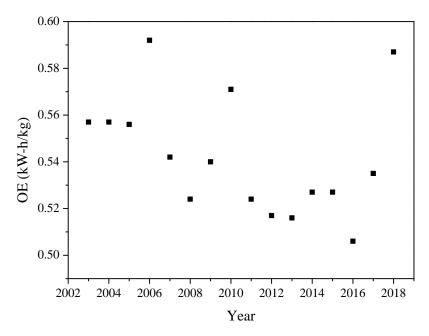


Figure 3. The variations on operational efficiency (OE) of Gangshan WTE plant.

3.4. Revamping of Gangshan WTE Plant for Upgrading Operational Efficiency

As summarized in Table 1, the Gangshan WTE plant covers an area of 7.24 hectares and has been in operation since 2001. This plant incinerated both MSW and NHIW over the past 15 years. However, the plant's machine or equipment was getting old. Consequently, unscheduled shutdown has occurred frequently in recent years. For instance, the boilers have deteriorated with broken tubes, sinters on the wall, and exhaust gas flue leaking. More importantly, this failure has affected revenue gain due to low operation (incineration) rate and poor operational efficiency. In a previous study [20], the energy efficiency of the Taiwan's WTE plants during the period of 2008–2012 based on the ratio of electricity generation to waste-derived fuel (i.e., MSW incinerated; supposing no auxiliary fuel added) input were relatively low with an average value of 16.2%. To improve its energy recovery from the incineration operation, the first project of revamping an MSW incineration plant in Taiwan, a subsidiary of the engineering consultant co., was mostly performed in the second half of 2017. As a result, the plant availability rate significantly increased to nearly 100%. Meanwhile, the daily waste incineration capacity has increased by nearly 300 tons as compared to the initial period of the project. These improvements were reflected in the operational efficiencies of 2017 and 2018, as listed in Table 6. Based on the data in Tables 4 and 6, the energy efficiencies in 2018 reached about 25%, which meant a 60% increase compared to the previous year (2017). The following descriptions will summarize the engineering and O&M technologies to improve the plant's boilers and other utilities [21].

1. Life cycle management of boiler tubes and anti-corrosion technology More than 50% of the total amount of the waste incinerated in the Gangshan WTE plant was non-hazardous industrial waste. Thus, the temperatures in the boilers may exceed 1100°C because the calorific value of industrial waste was always high. More seriously, the industrial waste often contained chlorine-containing materials (e.g., polyvinyl chloride), thus causing a serious corrosion due to high concentrations of hydrogen chloride in the exhaust gas [32]. In 2016, the water wall tube and superheated tube breakages led to unscheduled shutdown over 20 times. It is obvious that addressing the tube breakages will be the key point to the success of the revamping work. The revamping team conducted the measurements of the thickness of each section of the boilers' tubes, analyzed the tubes' thinning rate and life cycle, developed tube replacement and management plans, and further introduced highly corrosion-resistant welding tubes. These engineering technologies have solved the breakage problem in the boilers' tubes and prolonged their operational lifetimes.

2. Boiler bottom anti-sintering technology Another issue was that the sinters on the grate would cause boilers to shut down in the Gangshan WTE plant. Before the revamping work started, the Gangshan plant had to shut down roughly once every two weeks to remove the sinters, thus reducing the plant's availability rate and the amount of waste incinerated. The revamping team applied its own developed patented technology (Taiwan Patent No.: M424465; Title: A Device for Inhibiting the Formation of Sinters in the Incinerator) to adjust and set up an anti-sintering device. Since 2018, there has been no boiler shutdown due to the sinters on the grate.

4. Conclusions and Recommendations

As the second-largest city in Taiwan, the Kaohsiung municipality has the most state-owned WTE plants, including the Renwu, Gangshan, Central District, and Southern District WTE plant. Their total design treatment capacities and installed power generation capacities amount to 5400 metric tons per day (equivalent to 1,971,000 tons/year) and 135 MW, respectively. However, the actual treatment amounts in 2018 only reached an incineration rate of 65.9% (1,298,730 tons). Based on the ratio of total electricity generation to total waste energy input, the average power efficiency was close to 20%. Obviously, they faced aging and reduced operational efficiency after over 15 years of operation. Based on the performance analysis in this work, the data on the amount of power generated per waste incinerated (kW-h/kg) during the years 2003–2018 indicated considerable differences between the four WTE plants. On average, the operational efficiencies are 0.568, 0.542, 0.287, and 0.465 kW-h/kg for Renwu, Gangshan, Central District, and Southern District WTE plant, respectively. These performance values were comparable with those of WTE plants (i.e., 0.3–0.7 kW-h/kg) in other countries. On the other hand, the operational efficiencies of WTE plants indicated an approximate "bathtub curve" pattern. It is still necessary to analyze the interactions between O&M, design capacity, and waste fed for each WTE plant. Furthermore, a successful engineering project for revamping Gangshan WTE plant in 2017 was addressed. By comparing with the data in 2016 and 2018, the plant availability rate increased from 73% to 100% based on increasing waste treatment capacity with about 50,000 tons. Meanwhile, the operational efficiency increased from 0.506 to 0.587 kW-h/kg, thus generating 52 GW-h electricity additionally.

Under the development frameworks of the renewable energy and circular economy in Taiwan, some technological measures and regulatory incentives for upgrading the operational efficiencies and availability rates of WTE plants are in progress. Some of them can be adopted by the WTE plants in Kaohsiung. They included the following items:

- Enhancing waste heat recovery from WTE plants by the DHC system.
- Increasing the calorific value of incinerated waste by feeding biological waste with higher energy contents (e.g., waste cooking oils and woody/lignocellulosic residues).
- Building biogas-to-power plants by the anaerobic digestion (AD) process for treating food waste (kitchen waste), and other biodegradable and wet residues.
- Renewing the existing WTE plants by revamping hardware units (e.g., steam boiler, blower) and pipelines, and new materials with anti-corrosion and heat-insulation (reducing radiation heat loss).
- Pretreating fed waste by shredding and sorting to increase the energy input (calorific value increased) and prolong operational lifetime.

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